



Commanding General's Risk Management Philosophy

1. ***STANDARDS*** - - Risk Management is used to develop standards and control risks that are not specifically covered by a published standard. Standards must be enforced.
2. ***TRAINING ENHANCER*** - - Risk Management must facilitate the conduct of tough, realistic training with a reasonable amount of risk.
3. ***RISK ACCEPTANCE*** - - Residual risk must be accepted by the proper level of command in accordance with FLW Regulation 385-5.
4. ***LEADERS PROGRAM*** - - Leaders make the decisions to accept risk based on their knowledge and ability to implement control measures and ensure optimal conditions to preserve life and limb.
5. ***ON-GOING PROCESS*** - - Risk Management is an on-going process that must be updated whenever any change to the event occurs.
6. ***FOLLOWTHROUGH*** - - Leaders must implement control measures identified in the process to reduce the risk to the residual level.

5 Questions Leaders Should Ask Their Soldiers About Risk Management

1. **QUESTION:** When did you review the risk management work sheet for this operation last? **ANSWER:** A review was conducted prior to conduct of the operation.

2. **QUESTION:** What do you do when the risk level changes to higher? **ANSWER:** Identify additional control measures to control and lower risk. If that is not possible get additional approval based on new higher level of risk.

3. **QUESTION:** How do you inform the chain of command when the risk changes? **ANSWER:** Notify immediate leader as soon as possible.

4. **QUESTION:** Why do you do risk management? **ANSWER:** To assist me in identifying hazards that will have a detrimental effect on my training and control measures to control that effect.

5. **QUESTION:** Are you able to provide input to risk management? **ANSWER:** Yes, by informing my leaders of hazard conditions that exist or control measures that are not implemented or do not work.

| Risk Assessment Matrix | | | | | |
|--|-------------|--------|------------|--------|----------|
| | Probability | | | | |
| Severity | Frequent | Likely | Occasional | Seldom | Unlikely |
| Catastrophic | E | E | H | H | M |
| Critical | E | H | H | M | L |
| Marginal | H | M | M | L | L |
| Negligible | M | L | L | L | L |
| L - Low Risk; M - Moderate Risk; H - High Risk; E - Extremely High Risk | | | | | |
| Hazard Severity - The expected consequence of an event in terms of degree of injury, property damage, or mission impairment | | | | | |
| Catastrophic - Death or permanent disability, major property damage, loss of ability to accomplish mission | | | | | |
| Critical - Partial disability, significantly (severely) degrades mission capability | | | | | |
| Marginal - Minor injury, lost workday, degrades mission capability | | | | | |
| Negligible - First aid or minor treatment, little adverse impact on mission | | | | | |
| Hazard Probability - The likelihood that an event will occur | | | | | |
| Frequent - Occurs very often, continuously experienced | | | | | |
| Likely - Occurs several times | | | | | |
| Occasional - Occurs sporadically | | | | | |
| Seldom - Remotely possible; could occur at some time | | | | | |
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Risk Management Card

Risk Management is a part of everything we do. Risk Management is the process of identifying and controlling hazards and making risk decisions to protect the force. It is applicable to any mission or environment, on or off duty.

The Five Step Risk Management Process

1. **Identify Hazards** to the force. Consider all aspects of current and future situations, environment, and known historical problem areas.
2. **Assess Hazards** to determine risks. Assess the impact of each hazard in terms of potential loss based on probability and severity.
3. **Develop Controls and make decisions** that eliminate the hazard or reduce risk.
 - a. Reassess hazards given the controls.
 - b. Determine the proper decision authority.
4. **Implement Controls** that will eliminate the hazard or reduce its risk.
5. **Supervise and Evaluate.** Enforce standards and controls. Evaluate the effect of controls and adjust or update as necessary.



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